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**SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934**

**FOR THE QUARTERLY PERIOD ENDED JUNE 30, 2006**

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934**

**FOR THE TRANSITION PERIOD FROM \_\_\_\_\_ to \_\_\_\_\_.**

**Commission File Number 1-10427**

**ROBERT HALF INTERNATIONAL INC.**

(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction  
of incorporation or organization)

**94-1648752**  
(I.R.S. Employer  
Identification No.)

**2884 Sand Hill Road**  
**Suite 200**  
**Menlo Park, California**  
(Address of principal executive offices)

**94025**  
(zip-code)

Registrant's telephone number, including area code: (650) 234-6000

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. (Check one): Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock as of July 31, 2006:

171,311,300 shares of \$.001 par value Common Stock

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**PART I—FINANCIAL INFORMATION**

**ITEM 1. FINANCIAL STATEMENTS**

**ROBERT HALF INTERNATIONAL INC. AND SUBSIDIARIES**

**CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION (UNAUDITED)**

(in thousands, except share amounts)

	<u>June 30, 2006</u>	<u>December 31, 2005</u>
<b>ASSETS</b>		
Cash and cash equivalents . . . . .	\$ 528,457	\$ 458,358
Accounts receivable, less allowances of \$22,869 and \$20,766 . . . . .	509,509	451,260
Deferred income taxes and other current assets . . . . .	110,167	107,290
Total current assets . . . . .	<u>1,148,133</u>	<u>1,016,908</u>
Goodwill and other intangible assets, net . . . . .	178,421	165,857
Property and equipment, net . . . . .	124,133	110,515
Deferred income taxes . . . . .	32,442	25,406
Total assets . . . . .	<u>\$1,483,129</u>	<u>\$1,318,686</u>
<b>LIABILITIES</b>		
Accounts payable and accrued expenses . . . . .	\$ 88,868	\$ 89,133
Accrued payroll costs and retirement obligations . . . . .	298,994	239,509
Income taxes payable . . . . .	19,387	7,703
Current portion of notes payable and other indebtedness . . . . .	86	356
Total current liabilities . . . . .	<u>407,335</u>	<u>336,701</u>
Notes payable and other indebtedness, less current portion . . . . .	4,206	2,698
Other liabilities . . . . .	8,945	8,414
Total liabilities . . . . .	<u>420,486</u>	<u>347,813</u>
Commitments and Contingencies (Note G)		
<b>STOCKHOLDERS' EQUITY</b>		
Preferred stock, \$.001 par value authorized 5,000,000 shares; issued and outstanding zero shares . . . . .	—	—
Common stock, \$.001 par value authorized 260,000,000 shares; issued and outstanding 171,312,228 and 170,681,605 shares . . . . .	171	171
Capital surplus . . . . .	925,772	875,843
Deferred compensation . . . . .	—	(86,178)
Accumulated other comprehensive income . . . . .	38,898	24,987
Retained earnings . . . . .	97,802	156,050
Total stockholders' equity . . . . .	<u>1,062,643</u>	<u>970,873</u>
Total liabilities and stockholders' equity . . . . .	<u>\$1,483,129</u>	<u>\$1,318,686</u>

The accompanying Notes to Condensed Consolidated Financial Statements are  
an integral part of these financial statements.

**ROBERT HALF INTERNATIONAL INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)**  
(in thousands, except per share amounts)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2006	2005	2006	2005
Net service revenues .....	\$981,825	\$816,711	\$1,925,749	\$1,586,659
Direct costs of services, consisting of payroll, payroll taxes and insurance costs for temporary and risk consulting employees .....	563,823	480,430	1,114,543	936,544
Gross margin .....	418,002	336,281	811,206	650,115
Selling, general and administrative expenses .....	308,173	244,071	595,655	474,386
Amortization of intangible assets .....	228	74	374	148
Interest income, net .....	(4,129)	(2,147)	(7,626)	(3,979)
Income before income taxes .....	113,730	94,283	222,803	179,560
Provision for income taxes .....	45,075	37,054	88,645	70,738
Net income .....	\$ 68,655	\$ 57,229	\$ 134,158	\$ 108,822
Basic net income per share .....	\$ .41	\$ .34	\$ .80	\$ .65
Diluted net income per share .....	\$ .39	\$ .33	\$ .77	\$ .62
Shares:				
Basic .....	167,799	167,285	167,595	168,585
Diluted .....	174,096	172,387	174,036	174,304
Cash dividends declared per share .....	\$ .08	\$ .07	\$ .16	\$ .14

The accompanying Notes to Condensed Consolidated Financial Statements are  
an integral part of these financial statements.

**ROBERT HALF INTERNATIONAL INC. AND SUBSIDIARIES**

**CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY (UNAUDITED)**  
(in thousands, except per share amounts)

	Six Months Ended June 30,	
	2006	2005
<b>COMMON STOCK—SHARES:</b>		
Balance at beginning of period	170,682	172,981
Net issuances of restricted stock	747	51
Repurchases of common stock	(4,297)	(5,304)
Exercises of stock options	4,180	875
Balance at end of period	171,312	168,603
<b>COMMON STOCK—PAR VALUE:</b>		
Balance at beginning of period	\$ 171	\$ 173
Net issuances of restricted stock	1	—
Repurchases of common stock	(5)	(5)
Exercises of stock options	4	1
Balance at end of period	\$ 171	\$ 169
<b>CAPITAL SURPLUS:</b>		
Balance at beginning of period	\$ 875,843	\$ 702,331
Net issuances, and other changes to, restricted stock—excess over par value	—	(2,143)
Net issuances of restricted stock at par value	(1)	—
Stock-based compensation expense—restricted stock and stock units	19,290	—
Stock-based compensation expense—stock options	9,944	—
Exercises of stock options— excess over par value	66,142	12,925
Tax impact of equity incentive plans	40,732	4,806
Reclassification of deferred compensation	(86,178)	—
Balance at end of period	\$ 925,772	\$ 717,919
<b>DEFERRED COMPENSATION:</b>		
Balance at beginning of period	\$ (86,178)	\$ (63,944)
Net issuances of, and other changes to, restricted stock	—	2,143
Amortization of deferred compensation	—	11,515
Reclassification of deferred compensation	86,178	—
Balance at end of period	\$ —	\$ (50,286)
<b>ACCUMULATED OTHER COMPREHENSIVE INCOME:</b>		
Balance at beginning of period	\$ 24,987	\$ 32,570
Translation adjustments, net of tax	13,911	(9,978)
Balance at end of period	\$ 38,898	\$ 22,592
<b>RETAINED EARNINGS:</b>		
Balance at beginning of period	\$ 156,050	\$ 240,740
Repurchases of common stock—excess over par value	(164,862)	(138,504)
Cash dividends (\$.16 per share and \$.14 per share)	(27,544)	(23,904)
Net income	134,158	108,822
Balance at end of period	\$ 97,802	\$ 187,154

The accompanying Notes to Condensed Consolidated Financial Statements are an integral part of these financial statements.

**ROBERT HALF INTERNATIONAL INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)**  
(in thousands)

	<b>Six Months Ended June 30,</b>	
	<b>2006</b>	<b>2005</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net income	\$ 134,158	\$ 108,822
Adjustments to reconcile net income to net cash provided by operating activities:		
Amortization of intangible assets	374	148
Depreciation expense	29,801	23,538
Stock-based compensation expense—restricted stock and stock units	19,290	11,515
Stock-based compensation expense—stock options	9,944	—
Tax impact of equity incentive plans	—	4,806
Excess tax benefits from stock-based compensation	(30,980)	—
Provision for deferred income taxes	466	6,021
Provision for doubtful accounts	4,631	3,526
Changes in assets and liabilities, net of effects of acquisitions:		
Increase in accounts receivable	(54,602)	(35,094)
Increase in accounts payable, accrued expenses, accrued payroll costs and retirement obligations	47,837	56,083
Increase in income taxes payable	52,398	13,266
Change in other assets, net of change in other liabilities	(5,882)	(9,371)
Net cash flows provided by operating activities	207,435	183,260
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Purchase of goodwill and other intangible assets and other assets	(5,856)	(2,746)
Capital expenditures	(43,514)	(21,473)
Increase in trusts for employee benefits and retirement plans	(995)	(923)
Purchases of marketable securities	—	(602)
Proceeds from sales and maturities of marketable securities	—	92,128
Net cash flows (used in) provided by investing activities	(50,365)	66,384
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Repurchases of common stock	(164,867)	(137,798)
Cash dividends paid	(27,544)	(23,904)
(Decrease) increase in notes payable and other indebtedness	(316)	758
Excess tax benefits from stock-based compensation	30,980	—
Proceeds from exercises of stock options	66,146	12,926
Net cash flows used in financing activities	(95,601)	(148,018)
Effect of exchange rate changes on cash and cash equivalents	8,630	(5,852)
Net increase in cash and cash equivalents	70,099	95,774
Cash and cash equivalents at beginning of period	458,358	345,283
Cash and cash equivalents at end of period	\$ 528,457	\$ 441,057
<b>SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:</b>		
Cash paid during the period for:		
Interest	\$ 248	\$ 257
Income taxes, net of refunds	\$ 32,566	\$ 51,061
Purchase of goodwill and other intangible assets and other assets:		
Assets acquired		
Goodwill and other intangible assets	\$ 7,218	\$ —
Other assets	2,398	2,746
Liabilities incurred		
Notes payable and other contracts	(1,524)	—
Other	(2,236)	—
Cash paid, net of cash acquired	\$ 5,856	\$ 2,746
Non-cash items:		
Stock repurchases awaiting settlement	\$ —	\$ 711

The accompanying Notes to Condensed Consolidated Financial Statements are  
an integral part of these financial statements.

**ROBERT HALF INTERNATIONAL INC. AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)**

**June 30, 2006**

**Note A—Summary of Significant Accounting Policies**

*Nature of Operations.* Robert Half International Inc. (the “Company”) provides specialized staffing and risk consulting services through such divisions as *Accountemps*®, *Robert Half*® Finance & Accounting, *OfficeTeam*®, *Robert Half*® Technology, *Robert Half*® Management Resources, *Robert Half*® Legal, *The Creative Group*®, and *Protiviti*®. The Company, through its *Accountemps*, *Robert Half Finance & Accounting*, and *Robert Half Management Resources* divisions, is a specialized provider of temporary, full-time, and project professionals in the fields of accounting and finance. *OfficeTeam* specializes in highly skilled temporary administrative support personnel. *Robert Half Technology* provides information technology professionals. *Robert Half Legal* provides temporary, project, and full-time staffing of attorneys and specialized support personnel within law firms and corporate legal departments. *The Creative Group* provides project staffing in the advertising, marketing, and web design fields. *Protiviti* provides business and technology risk consulting and internal audit services. *Protiviti*, which primarily employs risk consulting and internal audit professionals formerly associated with major accounting firms, is a wholly-owned subsidiary of the Company. Revenues are predominantly derived from specialized staffing services. The Company operates in the United States, Canada, Mexico, Europe, Asia, Australia and New Zealand. The Company is a Delaware corporation.

*Basis of Presentation.* The unaudited Condensed Consolidated Financial Statements (“Financial Statements”) of the Company are prepared in conformity with accounting principles generally accepted in the United States of America (“GAAP”) and the rules of the Securities and Exchange Commission (“SEC”). The comparative year-end condensed consolidated statement of financial position data presented was derived from audited financial statements. In the opinion of management, all adjustments (consisting of only normal recurring adjustments) necessary for a fair statement of the financial position and results of operations for the periods presented have been included. These Financial Statements should be read in conjunction with the audited Consolidated Financial Statements of the Company for the year ended December 31, 2005, included in the annual report on Form 10-K. The results of operations for any interim period are not necessarily indicative of, nor comparable to, the results of operations for a full year.

*Principles of Consolidation.* The Financial Statements include the accounts of the Company and its subsidiaries, all of which are wholly-owned. All intercompany balances have been eliminated.

*Use of Estimates.* The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. As of June 30, 2006, such estimates included allowances for uncollectible accounts receivable, workers’ compensation losses, income and other taxes, and certain employee retirement plans.

*Revenue Recognition.* The Company derives its revenues from three segments: temporary and consultant staffing, permanent placement staffing, and risk consulting and internal audit services. Net service revenues as presented on the unaudited Condensed Consolidated Statements of Operations represent services rendered to customers less sales adjustments and allowances. The Company records revenue on a gross basis as a principal versus on a net basis as an agent in the presentation of revenues and expenses. The Company has concluded that gross reporting is appropriate because the Company (i) has the risk of identifying and hiring qualified employees, (ii) has the discretion to select the employees and establish their price and duties and (iii) bears the risk for services that are not fully paid for by customers.

Temporary and consultant staffing revenues—Temporary and consultant staffing revenues are recognized when the services are rendered by the Company’s temporary employees. Temporary employees placed by the

**ROBERT HALF INTERNATIONAL INC. AND SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)—(Continued)**

**June 30, 2006**

**Note A—Summary of Significant Accounting Policies (Continued)**

Company are the Company's legal employees while they are working on assignments. The Company pays all related costs of employment, including workers' compensation insurance, state and federal unemployment taxes, social security and certain fringe benefits. The Company assumes the risk of acceptability of its employees to its customers.

Permanent placement staffing revenues—Permanent placement staffing revenues are recognized when employment candidates accept offers of permanent employment. The Company has a substantial history of estimating the effect of permanent placement candidates who do not remain with its clients through the 90-day guarantee period. Allowances established to estimate these losses are recorded as a reduction of revenues. Fees to clients are generally calculated as a percentage of the new employee's annual compensation. No fees for permanent placement services are charged to employment candidates.

Risk consulting and internal audit revenues—Risk consulting and internal audit services are generally provided on a time-and-material basis or fixed-fee basis. Revenues earned under time-and-material arrangements are recognized as services are provided. Revenues on fixed-fee arrangements are recognized using a proportional performance method as hours are incurred relative to total estimated hours for the engagement. The Company periodically evaluates the need to provide for any losses on these projects, and losses are recognized when it is probable that a loss will be incurred. Reimbursements, including those relating to travel and out-of-pocket expenses, are included in risk consulting and internal audit service revenues, and equivalent amounts of reimbursable expenses are included in direct costs of services.

*Costs of Services.* Direct costs of staffing services consist of payroll, payroll taxes and insurance costs for the Company's temporary employees. There are no direct costs associated with permanent placement staffing services. Risk consulting and internal audit costs of services include professional staff payroll, payroll taxes and insurance costs, as well as reimbursable expenses.

*Advertising Costs.* The Company expenses all advertising costs as incurred.

*Comprehensive Income.* Comprehensive income includes net income and certain other items that are recorded directly to Stockholders' Equity. The Company's only source of other comprehensive income is foreign currency translation adjustments. The components of comprehensive income, net of tax, are as follows (in thousands):

	<u>Three Months Ended June 30,</u>		<u>Six Months Ended June 30,</u>	
	<u>2006</u>	<u>2005</u>	<u>2006</u>	<u>2005</u>
Net income . . . . .	\$68,655	\$57,229	\$134,158	\$108,822
Translation adjustments, net of tax . . . . .	12,424	(7,104)	13,911	(9,978)
Total comprehensive income . . . . .	<u>\$81,079</u>	<u>\$50,125</u>	<u>\$148,069</u>	<u>\$ 98,844</u>

*Cash and Cash Equivalents.* The Company considers all highly liquid investments with a maturity at the date of purchase of three months or less as cash equivalents.

*Goodwill and Intangible Assets.* Intangible assets primarily consist of the cost of acquired companies in excess of the fair market value of their net tangible assets at the date of acquisition. Identifiable intangible assets

## ROBERT HALF INTERNATIONAL INC. AND SUBSIDIARIES

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)—(Continued)

June 30, 2006

#### Note A—Summary of Significant Accounting Policies (Continued)

are amortized over their lives, typically ranging from two to five years. Goodwill is not amortized, but is tested at least annually for impairment. The Company completed its annual goodwill impairment analysis during the three months ended June 30, 2006, and determined that no adjustment to the carrying value of goodwill was required.

*Income Tax Assets and Liabilities.* In establishing its deferred income tax assets and liabilities, the Company makes judgments and interpretations based on the enacted tax laws and published tax guidance that are applicable to its operations. Deferred tax assets and liabilities are measured and recorded using current enacted tax rates, which the Company expects will apply to taxable income in the years in which those temporary differences are recovered or settled. The likelihood of a material change in the Company's expected realization of these assets is dependent on future taxable income, its ability to use foreign tax credit carryforwards and carrybacks, final U.S. and foreign tax settlements, and the effectiveness of its tax planning strategies in the various relevant jurisdictions.

*Workers' Compensation.* Except for states which require participation in state-operated insurance funds, the Company retains the economic burden for the first \$0.5 million per occurrence in workers' compensation claims. Workers' compensation includes ongoing healthcare and indemnity coverage for claims and may be paid over numerous years following the date of injury. Claims in excess of \$0.5 million are insured. Workers' compensation expense includes the insurance premiums for claims in excess of \$0.5 million, claims administration fees charged by the Company's workers' compensation administrator, premiums paid to state-operated insurance funds, and an estimate for the Company's liability for Incurred But Not Reported ("IBNR") claims and for the ongoing development of existing claims.

The accrual for IBNR claims and for the ongoing development of existing claims in each reporting period includes estimates. The Company has established reserves for workers' compensation claims using loss development rates which are estimated using periodic third party actuarial valuations based upon historical loss statistics which include the Company's historical frequency and severity of workers' compensation claims, and an estimate of future cost trends. While management believes that its assumptions and estimates are appropriate, significant differences in actual experience or significant changes in assumptions may materially affect the Company's future results.

*Foreign Currency Translation.* The results of operations of the Company's foreign subsidiaries are translated at the monthly average exchange rates prevailing during the period. The financial position of the Company's foreign subsidiaries is translated at the current exchange rates at the end of the period, and the related translation adjustments are recorded as a component of accumulated other comprehensive income within Stockholders' Equity. Gains and losses resulting from foreign currency transactions are included as a component of selling, general and administrative expenses in the unaudited Condensed Consolidated Statements of Operations, and have not been material for all periods presented.

*Stock-based Compensation.* Under various stock plans, officers, employees, and outside directors have received or may receive grants of restricted stock, stock units, stock appreciation rights or options to purchase common stock. Effective January 1, 2006, the Company adopted the fair value recognition provisions of Statement of Financial Accounting Standards ("SFAS") No. 123(R), *Share-Based Payment* ("SFAS 123(R)"). Prior to January 1, 2006, the Company accounted for the plans under the measurement and recognition provisions of Accounting Principles Board ("APB") Opinion No. 25, *Accounting for Stock Issued to Employees* ("APB 25"), and related Interpretations as permitted by SFAS No. 123 ("SFAS 123"), *Accounting for Stock-Based Compensation*. Under APB 25, the Company recorded stock-based compensation expense for restricted stock and restricted stock units in its Financial Statements. Under the provisions of APB 25, the Company was not required to recognize



**ROBERT HALF INTERNATIONAL INC. AND SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)—(Continued)**

**June 30, 2006**

**Note A—Summary of Significant Accounting Policies (Continued)**

compensation expense for the cost of stock options due to using the intrinsic value method. Stock-based compensation expense for stock options was included as a pro forma disclosure in the financial statement footnotes.

The following table reflects pro forma net income and basic and diluted net income per share as presented in the Notes to Financial Statements for the period ending June 30, 2005 (in thousands, except per share amounts):

	<u>Three Months Ended June 30, 2005</u>	<u>Six Months Ended June 30, 2005</u>
Net Income		
As reported .....	\$57,229	\$108,822
Stock-based employee compensation expense, net of related tax effects .....	3,448	7,024
Total stock-based employee compensation expense determined under fair value based method for all awards, net of related tax effects .....	<u>(8,484)</u>	<u>(15,718)</u>
Pro forma .....	<u>\$52,193</u>	<u>\$100,128</u>
Net Income Per Share		
Basic		
As reported .....	\$ .34	\$ .65
Pro forma .....	\$ .31	\$ .59
Diluted		
As reported .....	\$ .33	\$ .62
Pro forma .....	\$ .31	\$ .58

The fair value of each option is estimated, as of the grant date, using the Black-Scholes option pricing model with the following weighted average assumptions used for grants in 2005: expected dividend yields of 0.95% to 1.10%; expected volatility of 45.0% to 47.5%; risk-free interest rates of 3.7% to 3.9%; and an expected life of 6.1 years.

The Company adopted SFAS 123(R) using the modified prospective transition method. Under this transition method, the Company's Financial Statements for prior periods have not been restated to reflect, and do not include, the impact of SFAS 123(R). Stock-based compensation expense recognized in the Company's Financial Statements for the three and six months ended June 30, 2006 included compensation expense for stock options granted prior to, but not yet vested as of December 31, 2005. The effect of applying SFAS 123(R) is outlined in the following table (in thousands, except per share amounts):

	<u>Three Months Ended June 30, 2006</u>	<u>Six Months Ended June 30, 2006</u>
Income before income taxes .....	\$(4,849)	\$(9,944)
Net income .....	\$(2,927)	\$(5,987)
Net income per share:		
Basic .....	\$ (.02)	\$ (.04)
Diluted .....	\$ (.02)	\$ (.03)

See Note H—Stock Plans for further information.

**ROBERT HALF INTERNATIONAL INC. AND SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)—(Continued)**

**June 30, 2006**

**Note A—Summary of Significant Accounting Policies (Continued)**

*Property and Equipment.* Property and equipment are recorded at cost. Depreciation expense is computed using the straight-line method over the following useful lives:

Computer hardware . . . . .	2 to 3 years
Computer software . . . . .	2 to 5 years
Furniture and equipment . . . . .	5 years
Leasehold improvements . . . . .	Term of lease, 5 years maximum

*Internal-use Software.* The Company capitalizes direct costs incurred in the development of internal-use software. Amounts capitalized are reported as a component of computer software within property and equipment. The Company capitalized approximately \$2.9 million and \$2.7 million of internal-use software development costs for the six months ended June 30, 2006 and 2005, respectively.

**Note B—New Accounting Pronouncement**

In July 2006, the Financial Accounting Standards Board (“FASB”) issued FASB Interpretation No. 48 (“FIN 48”), *Accounting for Uncertainty in Income Taxes*, effective for fiscal years beginning after December 15, 2006. FIN 48 prescribes a comprehensive model for how a company should recognize, measure, present, and disclose in its financial statements uncertain tax positions that the company has taken or expects to take on a tax return. The Company is currently in the process of evaluating the effect of FIN 48 on its Financial Statements.

**Note C—Deferred Income Taxes and Other Current Assets**

Deferred income taxes and other current assets consisted of the following (in thousands):

	<b>June 30, 2006</b>	<b>December 31, 2005</b>
Deferred income taxes . . . . .	\$ 37,926	\$ 45,429
Deposits in trusts for employee benefits and retirement plans . . . . .	35,607	34,612
Other . . . . .	36,634	27,249
	<u>\$110,167</u>	<u>\$107,290</u>

**ROBERT HALF INTERNATIONAL INC. AND SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)—(Continued)**

**June 30, 2006**

**Note D—Goodwill and Other Intangible Assets, Net**

The following table sets forth the activity in goodwill and other intangible assets from December 31, 2005 through June 30, 2006 (in thousands):

	<u>Goodwill</u>	<u>Other Intangible Assets</u>	<u>Total</u>
Balance as of December 31, 2005 .....	\$164,131	\$1,726	\$165,857
Purchase of intangible assets .....	6,222	996	7,218
Translation adjustments .....	853	27	880
Increase in unamortized retirement costs .....	—	4,840	4,840
	<u>171,206</u>	<u>7,589</u>	<u>178,795</u>
Amortization of intangible assets .....	—	(374)	(374)
Balance as of June 30, 2006 .....	<u>\$171,206</u>	<u>\$7,215</u>	<u>\$178,421</u>

The estimated remaining amortization expense is \$0.5 million for 2006, and \$0.8 million thereafter.

**Note E—Property and Equipment, Net**

Property and equipment consisted of the following (in thousands):

	<u>June 30, 2006</u>	<u>December 31, 2005</u>
Computer hardware .....	\$ 121,091	\$ 110,440
Computer software .....	200,080	190,069
Furniture and equipment .....	113,993	100,690
Leasehold improvements .....	82,563	75,401
Other .....	15,140	13,544
	<u>532,867</u>	<u>490,144</u>
Property and equipment, cost .....	532,867	490,144
Accumulated depreciation .....	(408,734)	(379,629)
Property and equipment, net .....	<u>\$ 124,133</u>	<u>\$ 110,515</u>

**Note F—Accrued Payroll Costs and Retirement Obligations**

Accrued payroll costs and retirement obligations consisted of the following (in thousands):

	<u>June 30, 2006</u>	<u>December 31, 2005</u>
Payroll and benefits .....	\$186,851	\$134,541
Employee retirement obligations .....	56,395	50,327
Workers' compensation .....	23,204	21,424
Payroll taxes .....	32,544	33,217
	<u>\$298,994</u>	<u>\$239,509</u>

Included in employee benefits and retirement obligations is \$48 million and \$42 million at June 30, 2006 and December 31, 2005, respectively, related to a defined benefit retirement agreement for the Company's Chief

## ROBERT HALF INTERNATIONAL INC. AND SUBSIDIARIES

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)—(Continued)

June 30, 2006

#### Note F—Accrued Payroll Costs and Retirement Obligations (Continued)

Executive Officer. The amount of this obligation has been calculated in accordance with the current provisions of the employee's retirement agreement, which was initially entered into in 1985. The key assumptions used in this calculation include: expected retirement age, mortality, expected post retirement Consumer Price Index increases of 3.5% and 2.8%, and discount rates of 5.3% and 4.0% at June 30, 2006 and December 31, 2005, respectively.

#### Note G—Commitments and Contingencies

On September 10, 2004, Plaintiff Mark Laffitte, on behalf of himself and a putative class of salaried Account Executives and Staffing Managers, filed a complaint in California Superior Court naming the Company and three of its wholly owned subsidiaries as Defendants. The complaint alleges that salaried Account Executives and Staffing Managers based in California have been misclassified under California law as exempt employees and seeks an unspecified amount for unpaid overtime pay alleged to be due to them had they been paid as non-exempt hourly employees. In addition, the Plaintiff seeks an unspecified amount for statutory penalties for alleged violations of the California Labor Code arising from the alleged misclassification of these employees as exempt employees. On June 22, 2006, the Court heard cross-motions concerning class certification, and has taken such motions under submission. As of the date of this report, the Court has not made any ruling on such motions. At this stage of the litigation, it is not feasible to predict the outcome of or a range of loss, should a loss occur, from this proceeding, and accordingly, no amounts have been provided in the accompanying financial statements. The Company believes it has meritorious defenses to the allegations, and the Company intends to vigorously defend against litigation.

On December 6, 2004, Plaintiffs Ian O'Donnell and David Jolicoeur, on behalf of themselves and a putative class of salaried Staffing Managers, Account Executives and Account Managers, filed a complaint in Massachusetts Superior Court naming the Company and one of its wholly owned subsidiaries as Defendants. The complaint alleges that salaried Staffing Managers, Account Executives and Account Managers based in Massachusetts within the past two years have been misclassified under Massachusetts law as exempt employees and seeks an unspecified amount equal to three times their unpaid overtime compensation alleged to be due to them had they been paid as non-exempt, hourly employees, plus costs and legal fees. The complaint also makes similar allegations under the U.S. Fair Labor Standards Act on behalf of all Staffing Managers, Account Executives and Account Managers employed in any state other than Massachusetts and California within the past three years and seeks an unspecified amount for unpaid overtime pay alleged to be due to them had they been paid as non-exempt, hourly employees, plus an equal amount as liquidated damages. The case has been removed to the United States District Court for the District of Massachusetts. On March 30, 2006, the Court denied Plaintiffs' first motion seeking conditional certification of their federal claims as a collective action on behalf of a group of Staffing Managers, Account Executives and Account Managers. The same day, the Court allowed Plaintiffs to amend their complaint to add claims that the Company failed to pay its exempt employees on a "salary basis" as required by Massachusetts and federal law. Plaintiffs have also filed a second motion for conditional certification of their federal claims in which they seek to represent a class of salaried employees who worked for the Company in any state other than California within three years before the original complaint was filed and seeking permission to mail class members a notice regarding their right to opt into the case as Plaintiffs. The Company has opposed that motion, and the Court has not yet issued a ruling. Because the litigation is at an early stage, it is not feasible to predict its outcome or a range of loss, should a loss occur. Accordingly, no amounts have been provided in the accompanying financial statements. The Company believes it has meritorious defenses to the allegations, and the Company intends to continue to vigorously defend against the litigation.

On August 9, 2005, Plaintiff Lizette Greene, on behalf of herself and a putative class of salaried "inside sales persons," filed a complaint in United States District Court for the Northern District of California naming the

## ROBERT HALF INTERNATIONAL INC. AND SUBSIDIARIES

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)—(Continued)

June 30, 2006

#### Note G—Commitments and Contingencies (Continued)

Company and three of its wholly owned subsidiaries as Defendants. On December 1, 2005, the Plaintiff amended the Complaint. The Amended Complaint alleges that purported “inside sales persons” based in California have been misclassified under federal law as exempt employees and seeks an unspecified amount for unpaid overtime pay alleged to be due to them had they been paid as non-exempt, hourly employees. In addition, the Plaintiff also makes two claims under the California Private Attorney Generals Act seeking an unspecified amount for statutory penalties for alleged violations of the California Labor Code arising from the alleged misclassification of these employees as exempt employees. Plaintiff also makes a claim under California Business and Professions Code § 17200 for a putative nation wide class of purported “inside sales persons.” This litigation is at a very early stage and discovery only recently commenced. At this early stage of the litigation, it is not feasible to predict the outcome of or a range of loss, should a loss occur, from this proceeding, and accordingly, no amounts have been provided in the accompanying financial statements. The Company believes it has meritorious defenses to the allegations, and the Company intends to continue to vigorously defend against the litigation.

On March 28, 2006, Plaintiffs Maria Pellegrino, Nadia Balici, Carolyn Cox, Kelli Maresch, Jennifer McCasland and James Rossetto, all former, salaried Account Executives based in California, filed a complaint in California Superior Court naming the Company and three of its wholly owned subsidiaries as Defendants. The complaint alleges that Plaintiffs were misclassified under California law as exempt employees and seeks an unspecified amount for unpaid overtime pay alleged to be due to them had they been paid as non-exempt hourly employees. Plaintiffs also seek an unspecified amount for statutory penalties for alleged violations of the California Labor Code arising from the alleged misclassification of the Plaintiff employees as exempt employees. In addition, Plaintiffs’ complaint includes a cause of action for “unfair competition” under the California Business & Professions Code. Under this cause of action, Plaintiffs seek restitutionary damages of unpaid wages for themselves and “all similarly situated employees” as well as recovery of Plaintiffs’ attorneys fees. At this early stage of the litigation, it is not feasible to predict the outcome of or a range of loss, should a loss occur, from this proceeding, and accordingly, no amounts have been provided in the accompanying financial statements. The Company believes it has meritorious defenses to the allegations, and the Company intends to vigorously defend against litigation.

Plaintiff Don Tran, on behalf of himself and a putative class of salaried Consultants, and a sub-class of terminated salaried Consultants has sued Protiviti Inc., a wholly-owned subsidiary of the Company (“Protiviti”). The complaint was filed in the California Superior Court on May 4, 2006 and was served on Protiviti on May 16, 2006. The complaint alleges that salaried Consultants based in California have been misclassified under California law as exempt employees and seeks an unspecified amount for unpaid overtime pay alleged to be due to them had they been paid as non-exempt, hourly employees. Plaintiff also seeks an unspecified amount for statutory penalties for alleged violations of the California Labor Code arising from the alleged misclassification of these employees as exempt employees. The complaint further seeks damages and penalties for the failure to provide meal and rest periods, and for the failure to reimburse business expenses, including, without limitation, parking and cellular telephone expenses. At this early stage of the litigation, it is not feasible to predict the outcome of or a range of loss, should a loss occur, from this proceeding, and accordingly, no amounts will be provided in the accompanying financial statements. Protiviti believes it has meritorious defenses to the allegations, and Protiviti intends to vigorously defend against litigation.

The Company is involved in a number of other lawsuits arising in the ordinary course of business. While management does not expect any of these matters to have a material adverse effect on the Company’s results of operations, financial position or cash flows, litigation is subject to certain inherent uncertainties.

**ROBERT HALF INTERNATIONAL INC. AND SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)—(Continued)**

**June 30, 2006**

**Note H—Stock Plans**

Under various stock plans, officers, employees, and outside directors have received or may receive grants of restricted stock, stock units, stock appreciation rights or options to purchase common stock. Grants have been made at the discretion of the Committees of the Board of Directors. Grants generally vest in four years. Shares offered under the plan are authorized but unissued shares or treasury shares.

Options currently outstanding under the plans have an exercise price equal to the fair market value of the Company's common stock at the date of grant and consist of non-statutory stock options under the Internal Revenue Code, and generally have a term of 10 years.

Recipients of restricted stock do not pay any cash consideration to the Company for the shares, have the right to vote all shares subject to such grant, and receive all dividends with respect to such shares, whether or not the shares have vested. Recipients of stock units do not pay any cash consideration for the units, do not have the right to vote, and do not receive dividends with respect to such units. Compensation expense for restricted stock and stock units is recognized on a straight-line basis over the vesting period, based on the stock's fair market value on the grant date.

Effective January 1, 2006, the Company adopted the fair value recognition provisions of SFAS 123(R) using the modified prospective transition method; accordingly, prior periods have not been restated. Stock-based compensation expense recognized in the Company's Financial Statements for the three and six months ended June 30, 2006 included compensation expense for stock options granted prior to, but not yet vested as of December 31, 2005.

SFAS 123(R) requires that excess tax benefits be recognized as an addition to capital surplus and that unrealized tax benefits be recognized as income tax expense unless there are excess tax benefits from previous equity awards to which it can be offset. The Company calculated the amount of eligible excess tax benefits that are available on the adoption date to offset future tax shortfalls in accordance with the long-form method described in paragraph 81 of SFAS 123(R).

Under both SFAS 123 and SFAS 123(R), the Company determines the fair value of stock options using the Black-Scholes valuation model. Under SFAS 123, the Company estimated forfeitures. SFAS 123(R) requires the Company to recognize expense over the service period for options that are expected to vest and record adjustments to compensation expense at the end of the service period if actual forfeitures differ from original estimates.

For purposes of calculating stock-based compensation expense for retirement-eligible employees, the service period is assumed to be met on the grant date or retirement-eligible date, whichever is later.

SFAS 123(R) requires that the Company recognize compensation expense for only the portion of restricted stock and restricted stock units that are expected to vest, rather than recording forfeitures when they occur, as previously permitted. If the actual number of forfeitures differs from those estimated by management, additional adjustments to compensation expense may be required in future periods.

SFAS 123(R) requires the cumulative effect of recognizing compensation expense to be recorded using estimated forfeitures rather than recording actual forfeitures as they occur. Upon adoption, the Company reviewed the cumulative effect of this change in accounting policy and determined it was not necessary to record a cumulative adjustment as the impact was immaterial.

**ROBERT HALF INTERNATIONAL INC. AND SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)—(Continued)**

**June 30, 2006**

**Note H—Stock Plans (Continued)**

Prior to January 1, 2006, the measurement date for performance-based grants was the date the performance criteria was met. As a result of adoption of SFAS 123(R), the Company no longer has employee stock awards subject to variable accounting treatment. Accordingly, compensation cost for all restricted stock and restricted stock units is based on the fair market value of the Company's stock on the date of grant and is recognized over the service period.

SFAS 123(R) no longer requires the recognition of deferred compensation upon grant of restricted stock. On January 1, 2006, deferred compensation related to awards issued prior to the adoption of SFAS 123(R) was reduced to zero with a corresponding decrease to capital surplus. In addition, SFAS 123(R) requires the Company to reflect the tax savings resulting from tax deductions in excess of expense reflected in its Financial Statements as a financing cash flow, which will impact the Company's future reported cash flows from operating activities.

Stock-based compensation expense related to stock options recognized under SFAS 123(R) for the three and six months ended June 30, 2006 was \$4.8 million and \$9.9 million, respectively. As of June 30, 2006, total unrecognized compensation cost, net of estimated forfeitures, was \$19.0 million related to stock options and \$83.4 million related to restricted stock and restricted stock units. The unrecognized compensation cost is expected to be recognized over the next 4 years. There was no stock-based compensation expense related to stock options recognized during the six months ended June 30, 2005.

The following table reflects activity under all stock plans from December 31, 2005 through June 30, 2006 (in thousands, except per share amounts):

	Restricted Stock Plans		Stock Option Plans	
	Number of Shares/ Units	Weighted Average Grant Date Fair Value	Number of Shares	Weighted Average Exercise Price Per Share
Outstanding, December 31, 2005 . . . . .	3,848	\$26.32	20,973	\$18.77
Granted . . . . .	861	\$37.71	—	—
Exercised . . . . .	—	—	(4,180)	\$15.83
Restrictions Lapsed . . . . .	(763)	\$22.12	—	—
Forfeited . . . . .	(40)	\$32.75	(143)	\$24.34
Outstanding, June 30, 2006 . . . . .	3,906		16,650	\$19.46

The total pre-tax intrinsic value of stock options exercised during the six months ended June 30, 2006 and 2005 was \$97.4 million and \$10.3 million, respectively. The total fair value of shares vested during the six months ended June 30, 2006 and 2005 was \$28.6 million and \$24.4 million, respectively.

**ROBERT HALF INTERNATIONAL INC. AND SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)—(Continued)**

**June 30, 2006**

**Note H—Stock Plans (Continued)**

The following table summarizes information about options outstanding as of June 30, 2006 (in thousands, except number of years and per share amounts):

Range of Exercise Prices	Options Outstanding				Options Exercisable			
	Number Outstanding as of June 30, 2006	Weighted Average Remaining Contractual Life	Weighted Average Exercise Price	Aggregate Intrinsic Value	Number Exercisable as of June 30, 2006	Weighted Average Remaining Contractual Life	Weighted Average Exercise Price	Aggregate Intrinsic Value
\$10.41 to \$14.28	4,051	3.26	\$12.77		4,019	3.23	\$12.77	
\$14.37 to \$17.75	3,018	5.81	\$16.70		2,117	5.55	\$16.80	
\$18.20 to \$21.17	3,063	3.13	\$20.01		2,909	2.95	\$20.01	
\$21.41 to \$22.85	3,228	5.65	\$22.30		2,398	5.08	\$22.42	
\$22.97 to \$27.97	2,784	6.83	\$26.21		1,623	5.80	\$25.93	
\$28.00 to \$34.75	506	7.18	\$30.98		221	5.18	\$30.42	
	<u>16,650</u>	4.88	\$19.46	\$375,233	<u>13,287</u>	4.22	\$18.64	\$310,385

The aggregate intrinsic value in the preceding table represents the total pre-tax intrinsic value, based on the Company's closing stock price of \$42.00 as of June 30, 2006, which would have been received by the option holders had all option holders exercised their options as of that date.

At June 30, 2006, the total number of available shares to grant under the plan (consisting of either restricted stock, stock units, stock appreciation rights or options to purchase common stock) was 7.6 million. Of the 16.7 million options outstanding at June 30, 2006, 13.3 million options were exercisable with a weighted average exercise price of \$18.64 and 3.4 million options were not exercisable with a weighted average exercise price of \$22.72.

**Note I—Net Income Per Share**

The calculation of net income per share for the six months ended June 30, 2006 and 2005 is reflected in the following table (in thousands, except per share amounts):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2006	2005	2006	2005
Net Income	\$ 68,655	\$ 57,229	\$134,158	\$108,822
Basic:				
Weighted average shares	<u>167,799</u>	<u>167,285</u>	<u>167,595</u>	<u>168,585</u>
Diluted:				
Weighted average shares	167,799	167,285	167,595	168,585
Potentially dilutive shares	<u>6,297</u>	<u>5,102</u>	<u>6,441</u>	<u>5,719</u>
Diluted shares	<u>174,096</u>	<u>172,387</u>	<u>174,036</u>	<u>174,304</u>
Net Income Per Share:				
Basic	\$ .41	\$ .34	\$ .80	\$ .65
Diluted	\$ .39	\$ .33	\$ .77	\$ .62

The weighted average diluted common shares outstanding for the three months ended June 30, 2006 and 2005 excludes the dilutive effect of approximately 0.1 million and 3.4 million options, respectively. The weighted



**ROBERT HALF INTERNATIONAL INC. AND SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)—(Continued)**

**June 30, 2006**

**Note I—Net Income Per Share (Continued)**

average diluted common shares outstanding for the six months ended June 30, 2006 and 2005 excludes the dilutive effect of approximately 0.1 million and 1.2 million options, respectively. Employee stock options will have a dilutive effect under the treasury method only when the respective period's average market value of the Company's common stock exceeds the exercise proceeds. Under the treasury method, exercise proceeds include the amount the employee must pay for exercising stock options, the amount of compensation cost for future service that the Company has not yet recognized, and the amount of tax benefits that would be recorded in capital surplus, if the options were exercised. The computation of potentially dilutive shares also included unvested restricted stock.

**Note J—Business Segments**

The Company, which defines its segments based on the nature of services, has three reportable segments: temporary and consultant staffing, permanent placement staffing, and risk consulting and internal audit services. The temporary and consultant segment provides specialized staffing in the accounting and finance, administrative and office, information technology, legal, advertising, marketing and web design fields. The permanent placement segment provides full-time personnel in the accounting, finance, administrative and office, and information technology fields. The risk consulting segment provides business and technology risk consulting and internal audit services.

The accounting policies of the segments are set forth in Note A—Summary of Significant Accounting Policies. The Company evaluates performance based on income or loss from operations before interest income, intangible amortization expense, and income taxes.

The following table provides a reconciliation of revenue and operating income by reportable segment to consolidated results (in thousands):

	<u>Three Months Ended</u> <u>June 30,</u>		<u>Six Months Ended</u> <u>June 30,</u>	
	<u>2006</u>	<u>2005</u>	<u>2006</u>	<u>2005</u>
Net service revenues				
Temporary and consultant staffing . . . . .	\$768,355	\$649,505	\$1,515,124	\$1,262,477
Permanent placement staffing . . . . .	85,552	55,298	161,036	101,527
Risk consulting and internal audit services . . . . .	127,918	111,908	249,589	222,655
	<u>\$981,825</u>	<u>\$816,711</u>	<u>\$1,925,749</u>	<u>\$1,586,659</u>
Operating income				
Temporary and consultant staffing . . . . .	\$ 76,321	\$ 58,020	\$ 153,154	\$ 110,127
Permanent placement staffing . . . . .	20,556	13,218	37,456	22,750
Risk consulting and internal audit services . . . . .	12,952	20,972	24,941	42,852
	<u>109,829</u>	<u>92,210</u>	<u>215,551</u>	<u>175,729</u>
Amortization of intangible assets . . . . .	228	74	374	148
Interest income, net . . . . .	(4,129)	(2,147)	(7,626)	(3,979)
Income before income taxes . . . . .	<u>\$113,730</u>	<u>\$ 94,283</u>	<u>\$ 222,803</u>	<u>\$ 179,560</u>

**Note K—Subsequent Event**

On August 1, 2006, the Company announced a quarterly dividend of \$.08 per share to be paid to all shareholders of record on August 25, 2006. The dividend will be paid on September 15, 2006.

## ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Certain information contained in Management's Discussion and Analysis and in other parts of this report may be deemed forward-looking statements regarding events and financial trends that may affect the Company's future operating results or financial positions. These statements may be identified by words such as "estimate", "forecast", "project", "plan", "intend", "believe", "expect", "anticipate", or variations or negatives thereof or by similar or comparable words or phrases. Forward-looking statements are subject to risks and uncertainties that could cause actual results to differ materially from those expressed in the statements. These risks and uncertainties include, but are not limited to, the following: changes in levels of unemployment and other economic conditions in the United States or foreign countries where the Company does business, or in particular regions or industries; reduction in the supply of candidates for temporary employment or the Company's ability to attract candidates; the entry of new competitors into the marketplace or expansion by existing competitors; the ability of the Company to maintain existing client relationships and attract new clients in the context of changing economic or competitive conditions; the impact of competitive pressures, including any change in the demand for the Company's services, on the Company's ability to maintain its margins; the possibility of the Company incurring liability for its activities, including the activities of its temporary employees, or for events impacting its temporary employees on clients' premises; the possibility that adverse publicity could impact the Company's ability to attract and retain clients and candidates; the success of the Company in attracting, training, and retaining qualified management personnel and other staff employees; whether governments will impose additional regulations or licensing requirements on personnel services businesses in particular or on employer/employee relationships in general; whether there will be ongoing demand for Sarbanes-Oxley or other regulatory compliance services; and litigation relating to prior or current transactions or activities, including litigation that may be disclosed from time to time in the Company's SEC filings. Additionally, with respect to Protiviti, other risks and uncertainties include the fact that future success will depend on its ability to retain employees and attract clients; there can be no assurance that there will be ongoing demand for Sarbanes-Oxley or other regulatory compliance services; failure to produce projected revenues could adversely affect financial results; and there is the possibility of involvement in litigation relating to prior or current transactions or activities. Because long-term contracts are not a significant part of the Company's business, future results cannot be reliably predicted by considering past trends or extrapolating past results.

### *Critical Accounting Policies and Estimates*

As described below, the Company's most critical accounting policies and estimates are those that involve subjective decisions or assessments.

*Accounts Receivable Allowances.* The Company maintains allowances for estimated losses resulting from (i) the inability of its customers to make required payments, (ii) temporary placement sales adjustments, and (iii) permanent placement candidates not remaining with the client through the 90-day guarantee period, commonly referred to as "fall offs". The Company establishes these allowances based on its review of customers' credit profiles, historical loss statistics and current trends. The adequacy of these allowances is reviewed each reporting period. Historically, the Company's actual losses and credits have been consistent with these allowances. As a percentage of gross accounts receivable, the Company's accounts receivable allowances totaled 4.3% and 4.4% as of June 30, 2006 and December 31, 2005, respectively. As of June 30, 2006, a five-percentage point deviation in the Company's accounts receivable allowances balance would have resulted in an increase or decrease in the allowance of \$1.1 million. Although future results cannot always be predicted by extrapolating past results, management believes that it is reasonably likely that future results will be consistent with historical trends and experience. However, if the financial condition of the Company's customers were to deteriorate, resulting in an impairment of their ability to make payments, or if unexpected events or significant future changes in trends were to occur, additional allowances may be required.

*Income Tax Assets and Liabilities.* In establishing its deferred income tax assets and liabilities, the Company makes judgments and interpretations based on the enacted tax laws and published tax guidance that are applicable to its operations. Deferred tax assets and liabilities are measured and recorded using current enacted

tax rates, which the Company expects will apply to taxable income in the years in which those temporary differences are recovered or settled. The likelihood of a material change in the Company's expected realization of these assets is dependent on future taxable income, its ability to use foreign tax credit carryforwards and carrybacks, final U.S. and foreign tax settlements, and the effectiveness of its tax planning strategies in the various relevant jurisdictions.

The Company also evaluates the need for valuation allowances to reduce the deferred tax assets to realizable amounts. Management evaluates all positive and negative evidence and uses judgment regarding past and future events, including operating results, to help determine when it is more likely than not that all or some portion of our deferred tax assets may not be realized. When appropriate, a valuation allowance is recorded against deferred tax assets to offset future tax benefits that may not be realized. In relation to actual net operating losses in certain foreign operations, valuation allowances of \$10.9 million were recorded as of June 30, 2006. If such losses are ultimately utilized to offset future operating income, the Company will benefit its deferred tax assets up to the full amount of the valuation reserve.

While management believes that its judgments and interpretations regarding income taxes are appropriate, significant differences in actual experience may materially affect the future financial results of the Company.

*Employee Retirement Plans.* The determination of the Company's obligations for its defined benefit retirement agreement for the Company's Chief Executive Officer is dependent upon the following assumptions: expected retirement age, mortality, expected post retirement Consumer Price Index ("CPI") increases, and discount rates. These assumptions are evaluated and updated each reporting period. A historical 15-year moving average is used for CPI, while a current long term market rate is used for the discount rate. Estimated retirement age has remained consistent. Post-retirement mortality is based upon the 2000 U.S. Annuity Mortality table. As of June 30, 2006 and December 31, 2005, the CPI rates used in calculating this liability were 3.5% and 2.8%, respectively. The discount rates used in calculating this liability as of June 30, 2006 and December 31, 2005 were 5.3% and 4.0%, respectively. Although future results cannot always be predicted by extrapolating past results, management believes that it is reasonably likely that future results will be relatively consistent with historical trends and experience. Based on the Company's results for the six months ended June 30, 2006, a one-percentage point deviation in the CPI would have resulted in an approximate \$6.0 million increase or decrease in this liability. Correspondingly, a one-percentage point deviation in the discount rate would have resulted in an approximate \$7.0 million increase or decrease in this liability.

*Goodwill Impairment.* The Company assesses the impairment of goodwill and identifiable intangible assets annually, or more often if events or changes in circumstances indicate that the carrying value may not be recoverable. Impairment assessments for goodwill are done at a reporting unit level. For purposes of this assessment, the Company's reporting units are its lines of business. In performing periodic impairment tests, the fair value of the reporting unit is compared to the carrying value, including goodwill and intangible assets. If the fair value exceeds the carrying value, there is no impairment. If the carrying value exceeds the fair value, however, an impairment condition exists.

The goodwill impairment assessment is based upon a discounted cash flow analysis. The estimate of future cash flows is based upon, among other things, a discount rate and certain assumptions about expected future operating performance. The discount rate used by management has been calculated on a consistent basis and has not fluctuated significantly. The primary assumptions related to future operating performance include revenue growth rates and expense levels. These assumptions are updated annually and are primarily based upon historical trends. Although management does not anticipate that these assumptions will change materially in the future, the Company's estimates of discounted cash flow may differ from actual cash flow due to, among other things, economic conditions, changes to its business model or changes in its operating performance. The Company completed its annual goodwill impairment analysis during the three months ended June 30, 2006, and determined that no adjustment to the carrying value of goodwill was required. Based upon the Company's most recent goodwill impairment analysis, management believes that unless a reporting unit were to be abandoned, the possibility of goodwill impairment as a result of a change in assumptions is unlikely.

*Workers' Compensation.* Except for states which require participation in state-operated insurance funds, the Company retains the economic burden for the first \$0.5 million per occurrence in workers' compensation claims. Workers' compensation includes ongoing healthcare and indemnity coverage for claims and may be paid over numerous years following the date of injury. Claims in excess of \$0.5 million are insured. Workers' compensation expense includes the insurance premiums for claims in excess of \$0.5 million, claims administration fees charged by the Company's workers' compensation administrator, premiums paid to state operated insurance funds, and an estimate for the Company's liability for Incurred But Not Reported ("IBNR") claims and for the ongoing development of existing claims. Total workers' compensation expense was \$6.1 million and \$5.2 million, representing 0.40% and 0.41% of applicable U.S. revenue for the six months ended June 30, 2006 and 2005, respectively.

The accrual for IBNR claims and for the ongoing development of existing claims in each reporting period includes estimates. The Company has established reserves for workers' compensation claims using loss development rates which are estimated using periodic third party actuarial valuations based upon historical loss statistics which include the Company's historical frequency and severity of workers' compensation claims, and an estimate of future cost trends. While management believes that its assumptions and estimates are appropriate, significant differences in actual experience or significant changes in assumptions may materially affect the Company's future results. Based on the Company's results for the six months ended June 30, 2006, a five-percentage point deviation in the Company's estimated loss development rates would have resulted in an increase or decrease in the allowance of \$0.2 million.

*Stock-based Compensation.* Under various stock plans, officers, employees, and outside directors have received or may receive grants of restricted stock, stock units, stock appreciation rights or options to purchase common stock. Effective January 1, 2006, the Company adopted the fair value recognition provisions of Statement of Financial Accounting Standards ("SFAS") No. 123(R), *Share-Based Payment* ("SFAS 123(R)"), using the modified prospective transition method; accordingly, prior periods have not been restated. Stock-based compensation expense recognized in the Company's Financial Statements for the six months ended June 30, 2006 included compensation expense for stock options granted prior to, but not yet vested as of December 31, 2005.

Beginning in 2005, the Company significantly decreased its use of stock options as part of its compensation programs. For the three and six months ended June 30, 2006, the Company's pre-tax stock-based compensation cost from options totaled \$4.8 million and \$9.9 million, respectively. No stock options were granted during the six months ended June 30, 2006. Under both SFAS No. 123 ("SFAS 123"), *Accounting for Stock-Based Compensation* and SFAS 123(R) the Company determined the fair value of stock options using the Black-Scholes valuation model.

SFAS 123(R) requires that the Company recognize compensation expense for only the portion of restricted stock and stock units that are expected to vest, rather than recording forfeitures when they occur as previously permitted. If the actual number of forfeitures differs from those estimated by management, additional adjustments to compensation expense may be required in future periods. For the three and six months ended June 30, 2006, compensation expense related to restricted stock and stock units was \$9.6 million and \$19.3 million, respectively, of which \$1.8 million and \$3.6 million, respectively, related to grants made in 2006. A one-percentage point deviation in the estimated forfeiture rates would have resulted in a \$0.1 million and \$0.2 million increase or decrease in compensation expense related to restricted stock and stock units for the three and six months ended June 30, 2006, respectively.

#### *Recent Accounting Pronouncement*

In July 2006, the Financial Accounting Standards Board ("FASB") issued FASB Interpretation No. 48 ("FIN 48"), *Accounting for Uncertainty in Income Taxes*, effective for fiscal years beginning after December 15, 2006. FIN 48 prescribes a comprehensive model for how a company should recognize, measure, present, and disclose in its financial statements uncertain tax positions that the company has taken or expects to take on a tax return. The Company is currently in the process of evaluating the effect of FIN 48 on its Financial Statements.

*Results of Operations for the Three and Six Months Ended June 30, 2006 and 2005*

Temporary and consultant staffing services revenues were \$768 million and \$649 million for the three months ended June 30, 2006 and 2005, respectively, increasing by 18% during the three months ended June 30, 2006 compared to the same period in 2005. Temporary and consultant staffing services revenues were \$1.5 billion and \$1.3 billion for the six months ended June 30, 2006 and 2005, respectively, increasing by 20% during the six months ended June 30, 2006 compared to the same period in 2005. Permanent placement revenues were \$86 million and \$56 million for the three months ended June 30, 2006 and 2005, respectively, increasing by 55% during the three months ended June 30, 2006 compared to the same period in 2005. Permanent placement revenues were \$161 million and \$102 million for the six months ended June 30, 2006 and 2005, respectively, increasing by 59% during the six months ended June 30, 2006 compared to the same period in 2005. Improvement in the U.S. labor markets contributed to the increase in temporary and permanent staffing services revenues for the three and six months ended June 30, 2006. Risk consulting and internal audit services revenues were \$128 million and \$112 million for the three months ended June 30, 2006 and 2005, respectively, increasing by 14% during the three months ended June 30, 2006 compared to the same period in 2005. Risk consulting and internal audit services revenues were \$250 million and \$223 million for the six months ended June 30, 2006 and 2005, respectively, increasing by 12% during the six months ended June 30, 2006 compared to the same period in 2005. The 2006 increase in risk consulting and internal audit services revenues is primarily due to higher international revenues, particularly in Asia. There can be no assurances that there will be ongoing demand for Sarbanes-Oxley or other regulatory compliance services, or that future results can be reliably predicted by considering past trends or extrapolating past results. We expect total Company revenues to continue to be impacted by general macroeconomic conditions in 2006.

The Company's temporary and permanent staffing services business has 350 offices in 42 states, the District of Columbia and 14 foreign countries, while Protiviti has more than 50 offices in 22 states and 12 foreign countries. Revenues from foreign operations represented 20% and 19% of revenues for the six months ended June 30, 2006 and 2005, respectively.

Gross margin dollars from the Company's temporary and consultant staffing services represent revenues less direct costs of services, which consist of payroll, payroll taxes and insurance costs for temporary employees. Gross margin dollars from permanent placement staffing services are equal to revenues, as there are no direct costs associated with such revenues. Gross margin dollars for risk consulting and internal audit services represent revenues less direct costs of services, which consist primarily of professional staff payroll, payroll taxes, insurance costs and reimbursable expenses. Gross margin dollars for the Company's temporary and consultant staffing services were \$286 million and \$235 million for the three months ended June 30, 2006 and 2005, respectively, increasing by 21% in 2006. Gross margin dollars for the Company's temporary and consultant staffing services were \$560 million and \$458 million for the six months ended June 30, 2006 and 2005, respectively, increasing by 22% in 2006. Gross margin amounts equaled 37% and 36% of revenues for temporary and consultant staffing services for the three months ended June 30, 2006 and 2005, respectively. Gross margin amounts equaled 37% and 36% of revenues for temporary and consultant staffing services for the six months ended June 30, 2006 and 2005, respectively. The higher 2006 temporary and consultant gross margin percentage is primarily the result of higher bill rates and conversion revenues, coupled with lower workers' compensation accruals, which resulted from semi-annual, third-party actuarial reviews. Conversion revenues are earned when a temporary position converts to a permanent position. As there are no direct costs related to conversion revenues, the gross margin percentage is favorably impacted as the mix of conversion revenues increases. In the six months ended June 30, 2006, the composition of temporary revenues included higher conversion revenues as compared to the same period in 2005.

Gross margin dollars for the Company's permanent placement staffing division were \$86 million and \$56 million for the three months ended June 30, 2006 and 2005, respectively, increasing by 55% in 2006. Gross margin dollars for the Company's permanent placement staffing division were \$161 million and \$102 million for the six months ended June 30, 2006 and 2005, respectively, increasing by 59% in 2006. Gross margin dollars for the Company's risk consulting and internal audit division were \$47 million and \$46 million for the three months

ended June 30, 2006 and 2005, respectively, increasing by 2% in 2006. Gross margin dollars for the Company's risk consulting and internal audit division were \$90 million and \$91 million for the six months ended June 30, 2006 and 2005, respectively, decreasing by 1% in 2006. Gross margin amounts equaled 36% and 41% of revenues for risk consulting and internal audit services for the three months ended June 30, 2006 and 2005, respectively. Gross margin amounts equaled 36% and 41% of revenues for risk consulting and internal audit services for the six months ended June 30, 2006 and 2005, respectively. The 2006 decrease in gross margin percentage is primarily the result of lower staff utilization, headcount expansion in conjunction with new office openings and the expensing of stock options.

Selling, general and administrative expenses were \$308 million and \$596 million in the three and six months ended June 30, 2006, respectively, compared to \$244 million and \$474 million during the three and six months ended June 30, 2005, respectively. Selling, general and administrative expenses as a percentage of revenues were 31% for both the three and six months ended June 30, 2006, compared to 30% for both the three and six months ended June 30, 2005. Selling, general and administrative expenses consist primarily of staff compensation, advertising, depreciation and occupancy costs. The expensing of stock options, the higher mix of permanent placement activities, and the continuing additions to professional staff all contributed to the higher percentages of 2006 selling, general and administrative expenses.

For acquisitions, the Company allocates the excess of cost over the fair market value of the net tangible assets first to identifiable intangible assets, if any, and then to goodwill. Identifiable intangible assets are amortized over their lives, typically ranging from two to five years. Goodwill is not amortized, but is tested at least annually for impairment. The Company completed its annual goodwill impairment analysis during the three months ended June 30, 2006 and determined that no adjustment to the carrying value of goodwill was required. Net intangible assets, consisting primarily of goodwill, represented 12% of total assets and 17% of total stockholders' equity at June 30, 2006.

Interest income for the three months ended June 30, 2006 and 2005, was \$4.5 million and \$2.4 million, respectively, while interest expense for both the three months ended June 30, 2006 and 2005 was \$0.3 million. Interest income for the six months ended June 30, 2006 and 2005, was \$8.5 million and \$4.5 million, respectively, while interest expense for the six months ended June 30, 2006 and 2005 was \$0.9 million and \$0.5 million, respectively. Higher average cash balances and higher interest rates during the three and six months ended June 30, 2006 yielded higher interest income.

The provision for income taxes was 40% of income before taxes for both the three and six months ended June 30, 2006, and 39% for both the three and six months ended June 30, 2005.

#### *Liquidity and Capital Resources*

The change in the Company's liquidity during the six months ended June 30, 2006 and 2005 is primarily the net effect of funds generated by operations and the funds used for capital expenditures, repurchases of common stock, payment of dividends and principal payments on outstanding notes payable.

Cash and cash equivalents were \$528 million and \$441 million at June 30, 2006 and 2005, respectively. Operating activities provided \$207 million during the six months ended June 30, 2006, partially offset by \$50 million and \$96 million of net cash used in investing activities and financing activities, respectively. Operating activities and investing activities provided \$183 million and \$66 million during the six months ended June 30, 2005, partially offset by \$148 million of net cash used in financing activities.

Operating activities—Net cash provided by operating activities for the six months ended June 30, 2006 was composed of net income of \$134 million adjusted for non-cash items of \$33 million, and net cash provided by changes in working capital of \$40 million. Net cash provided by operating activities for the six months ended June 30, 2005 was composed of net income of \$109 million adjusted for non-cash items of \$49 million, and net cash used for changes in working capital of \$25 million.

Investing activities—Cash used in investing activities for the six months ended June 30, 2006 was \$50 million. This was primarily composed of capital expenditures of \$44 million and purchases of goodwill and other assets of \$6 million. Cash provided by investing activities for the six months ended June 30, 2005 was \$66 million. This was primarily proceeds from sales and maturities of marketable securities of \$92 million, partially offset by capital expenditures of \$21 million and purchases of other assets of \$3 million.

Financing activities—Cash used in financing activities for the six months ended June 30, 2006 was \$96 million. This included repurchases of \$165 million in common stock and \$28 million in cash dividends to stockholders, partially offset by proceeds of \$66 million from exercises of stock options and the excess tax benefits from stock-based compensation of \$31 million. Cash used in financing activities for the six months ended June 30, 2005 was \$148 million. This included common stock repurchases of \$138 million and cash dividends to stockholders of \$24 million, partially offset by proceeds of \$13 million from exercises of stock options.

As of June 30, 2006, the Company is authorized to repurchase, from time to time, up to 6.9 million additional shares of the Company's common stock on the open market or in privately negotiated transactions, depending on market conditions. During the six months ended June 30, 2006 and 2005, the Company repurchased approximately 2.4 million and 4.9 million shares of common stock on the open market for a total cost of \$90.3 million and \$128.4 million, respectively. Additional stock repurchases were made in connection with employee stock plans, whereby Company shares were tendered by employees for the payment of applicable statutory withholding taxes. During the six months ended June 30, 2006 and 2005, such repurchases totaled approximately 1.9 million and 0.4 million shares at a cost of \$74.5 million and \$10.1 million, respectively. Repurchases of securities have been funded with cash generated from operations.

The Company's working capital at June 30, 2006 included \$528 million in cash and cash equivalents. The Company's working capital requirements relate primarily to accounts receivable. While there can be no assurances in this regard, the Company expects that internally generated cash will be sufficient to support the working capital needs of the Company, the Company's fixed payments, dividends, and other obligations on both a short- and long-term basis.

On August 1, 2006, the Company announced a quarterly dividend of \$.08 per share to be paid to all shareholders of record on August 25, 2006. The dividend will be paid on September 15, 2006.

### **ITEM 3. Quantitative and Qualitative Disclosures About Market Risk**

The Company is exposed to the impact of foreign currency fluctuations. The Company's exposure to foreign currency exchange rates relates primarily to the Company's foreign subsidiaries. Exchange rates impact the U.S. dollar value of the Company's reported earnings, investments in its foreign subsidiaries, and the intercompany transactions with its foreign subsidiaries.

For the six months ended June 30, 2006, approximately 20% of the Company's revenues were generated outside of the United States. These operations transact business in their functional currency. As a result, fluctuations in the value of foreign currencies against the U.S. dollar, particularly the Canadian dollar, British pound, and Euro, have an impact on the Company's reported results. Revenues and expenses denominated in foreign currencies are translated into U.S. dollars at the monthly average exchange rates prevailing during the period. Consequently, as the value of the U.S. dollar changes relative to the currencies of the Company's non-U.S. markets, the Company's reported results vary.

Fluctuations in currency exchange rates impact the U.S. dollar amount of the Company's stockholders' equity. The assets and liabilities of the Company's non-U.S. subsidiaries are translated into U.S. dollars at the exchange rates in effect at period end. The resulting translation adjustments are recorded in stockholders' equity as a component of accumulated other comprehensive income.

#### **ITEM 4. Controls and Procedures**

Management, including the Company's Chairman and Chief Executive Officer and the Vice Chairman and Chief Financial Officer, evaluated the effectiveness of the design and operation of the Company's disclosure controls and procedures as of the end of the period covered by this report. Based upon that evaluation, the Chairman and Chief Executive Officer and the Vice Chairman and Chief Financial Officer concluded that the disclosure controls and procedures were effective to ensure that information required to be disclosed in the reports the Company files and submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the rules and forms of the Securities and Exchange Commission and that information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the Company's management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure.

There have been no changes in the Company's internal controls over financial reporting identified in connection with the evaluation required by Rule 13a-15 of the Securities Exchange Act of 1934 that occurred during the Company's last fiscal quarter that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.



## PART II—OTHER INFORMATION

### Item 1. Legal Proceedings

Plaintiff Don Tran, on behalf of himself and a putative class of salaried Consultants, and a sub-class of terminated salaried Consultants has sued Protiviti Inc., a wholly-owned subsidiary of the Company (“Protiviti”). The complaint was filed in the California Superior Court on May 4, 2006 and was served on Protiviti on May 16, 2006. The complaint alleges that salaried Consultants based in California have been misclassified under California law as exempt employees and seeks an unspecified amount for unpaid overtime pay alleged to be due to them had they been paid as non-exempt, hourly employees. Plaintiff also seeks an unspecified amount for statutory penalties for alleged violations of the California Labor Code arising from the alleged misclassification of these employees as exempt employees. The complaint further seeks damages and penalties for the failure to provide meal and rest periods, and for the failure to reimburse business expenses, including, without limitation, parking and cellular telephone expenses. At this early stage of the litigation, it is not feasible to predict the outcome of or a range of loss, should a loss occur, from this proceeding, and accordingly, no amounts will be provided in the accompanying financial statements. Protiviti believes it has meritorious defenses to the allegations, and Protiviti intends to vigorously defend against litigation.

On September 10, 2004, Plaintiff Mark Laffitte, on behalf of a putative class of salaried Account Executives and Staffing Managers, filed a complaint in California Superior Court naming the Company and three of its wholly owned subsidiaries as Defendants. On June 22, 2006, the Court heard cross-motions concerning class certification, and has taken such motions under submission. As of the date of this report, the Court has not made any ruling on the motion. At this stage of the litigation, it is not feasible to predict the outcome of or a range of loss, should a loss occur. Accordingly, no amounts have been provided in the accompanying financial statements. The Company believes it has meritorious defenses to the allegations made in the complaint, and intends to continue to vigorously defend against the litigation. Reference is made to Note G to the Condensed Consolidated Financial Statements included in Part I, Item 1 of this Form 10-Q for a complete description of this case.

### Item 1A. Risk Factors

The risk factor set forth below updates and replaces the risk factor titled “*The Company and certain subsidiaries are defendants in several class action lawsuits alleging various wage and hour claims that could cause the Company to incur substantial liabilities*” disclosed in the Company’s most recent annual report on Form 10-K. The only substantive change from the text of such risk factor as it appeared in the Form 10-K is to reflect the filing of two additional lawsuits brought against the Company and certain subsidiaries, which lawsuits are described elsewhere herein. No other substantive changes have been made to this risk factor. There have not been any material changes with respect to the other risk factors disclosed in the Company’s most recent annual report on Form 10-K.

*The Company and certain subsidiaries are defendants in several class and representative action lawsuits alleging various wage and hour claims that could cause the Company to incur substantial liabilities.* The Company and certain subsidiaries are defendants in several class and representative action lawsuits brought by or on behalf of the Company’s current and former employees alleging violations of federal and state law with respect to certain wage and hour matters. The Company and certain subsidiaries are currently defendants in four such lawsuits in California and one such lawsuit in Massachusetts. All five lawsuits allege, among other things, the misclassification of certain employees as exempt employees under federal and state law and other related wage and hour violations and seek an unspecified amount for unpaid overtime compensation, statutory penalties, and other damages, as well as attorneys’ fees. It is not possible to predict the outcome of these lawsuits. However, these lawsuits may consume substantial amounts of the Company’s financial and managerial resources and might result in adverse publicity, regardless of the ultimate outcome of the lawsuits. In addition, the Company and its subsidiaries may become subject to similar lawsuits in the same or other jurisdictions. An unfavorable outcome with respect to these lawsuits and any future lawsuits could, individually or in the aggregate, cause the Company to incur substantial liabilities that may have a material adverse effect upon the Company’s business, financial condition or results of operations.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

### Issuer Purchases of Equity Securities

	<u>Total Number of Shares Purchased</u>	<u>Average Price Paid per Share</u>	<u>Total Number of Shares Purchased as Part of Publicly Announced Plans</u>	<u>Maximum Number of Shares that May Yet Be Purchased Under Publicly Announced Plans(c)</u>
April 1, 2006 to April 30, 2006 .....	531,805(a)	\$42.16	—	8,039,782
May 1, 2006 to May 31, 2006 .....	743,242(b)	\$41.81	607,236	7,432,546
June 1, 2006 to June 30, 2006 .....	526,100	\$39.45	526,100	6,906,446
Total April 1, 2006 to June 30, 2006 .....	1,801,147		1,133,336	

- (a) Represents shares repurchased in connection with employee stock plans, whereby Company shares were tendered by employees for the payment of applicable withholding taxes and/or exercise price.
- (b) Includes 136,006 shares repurchased in connection with employee stock plans, whereby Company shares were tendered by employees for the payment of applicable withholding taxes and/or exercise price.
- (c) Commencing in October 1997, the Company's Board of Directors has, at various times, authorized the repurchase, from time to time, of the Company's common stock on the open market or in privately negotiated transactions depending on market conditions. Since plan inception, a total of 48,000,000 shares have been authorized for repurchase, of which 41,093,554 shares have been repurchased as of June 30, 2006.

## Item 3. Defaults Upon Senior Securities

None.

## Item 4. Submission of Matters to a Vote of Security Holders

On May 2, 2006 registrant held its annual meeting of stockholders. The three matters presented to stockholders at the annual meeting were (a) the election of seven directors, (b) the ratification of the appointment PricewaterhouseCoopers, LLP as auditors for 2006, and (c) the consideration of a stockholder proposal regarding sexual orientation and gender identity.

The vote for directors was as follows:

<u>Nominee</u>	<u>Shares For</u>	<u>Shares Withheld</u>
Andrew S. Berwick .....	143,157,605	3,526,125
Frederick P. Furth .....	143,155,641	3,528,089
Edward W. Gibbons .....	143,216,019	3,467,711
Harold M. Messmer, Jr. ....	143,421,729	3,262,001
Thomas J. Ryan .....	143,106,993	3,576,737
J. Stephen Schaub .....	143,214,170	3,469,560
M. Keith Waddell .....	136,044,866	10,638,864

The proposal regarding the ratification of the appointment of PricewaterhouseCoopers, LLP as auditors for 2006 was approved by the following vote:

For .....	144,862,813
Against .....	994,210
Abstain .....	826,707

The Stockholder proposal regarding sexual orientation and gender identity was defeated by the following vote:

For .....	24,239,484
Against .....	105,488,158
Abstain .....	5,819,952
Broker Non-Vote .....	11,136,136

**Item 5. Other Information**

None.

**Item 6. Exhibits**

- 3.1 Restated Certificate of Incorporation, incorporated by reference to Exhibit 3.1 to Registrant’s Quarterly Report on Form 10-Q for the fiscal quarter ended June 30, 2001.
- 3.2 By-Laws, incorporated by reference to Exhibit 3.2 to Registrant’s Annual Report on Form 10-K for the fiscal year ended December 31, 2003.
- 31.1 Rule 13a-14(a) Certification of Chief Executive Officer.
- 31.2 Rule 13a-14(a) Certification of Chief Financial Officer.
- 32.1 Section 1350 Certification of Chief Executive Officer.
- 32.2 Section 1350 Certification of Chief Financial Officer.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ROBERT HALF INTERNATIONAL INC.  
(Registrant)

/s/ M. KEITH WADDELL

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**M. Keith Waddell**  
*Vice Chairman, President and Chief Financial Officer*  
*(Principal Financial Officer and*  
*duly authorized signatory)*

Date: August 4, 2006

**Certification Pursuant to Rule 13a-14 under the Securities Exchange Act of 1934**

I, Harold M. Messmer, Jr., certify that:

1. I have reviewed this report on Form 10-Q of Robert Half International Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 4, 2006

/s/ Harold M. Messmer, Jr.

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Harold M. Messmer, Jr.  
Chairman & CEO

**Certification Pursuant to Rule 13a-14 under the Securities Exchange Act of 1934**

I, M. Keith Waddell, certify that:

1. I have reviewed this report on Form 10-Q of Robert Half International Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 4, 2006

/s/ M. Keith Waddell

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M. Keith Waddell  
Vice Chairman, President & CFO

**CERTIFICATION PURSUANT TO 18 U.S.C. 1350, AS ADOPTED PURSUANT  
TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report on Form 10-Q for the fiscal quarter ended June 30, 2006 of Robert Half International Inc. (the "Form 10-Q"), I, Harold M. Messmer, Jr., Chief Executive Officer of Robert Half International Inc., certify, pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

1. The Form 10-Q fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of Robert Half International Inc.

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Robert Half International Inc. and will be retained by Robert Half International Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

/s/ Harold M. Messmer, Jr.

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Harold M. Messmer, Jr.  
Chief Executive Officer  
Robert Half International Inc.

August 4, 2006

**CERTIFICATION PURSUANT TO 18 U.S.C. 1350, AS ADOPTED PURSUANT  
TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report on Form 10-Q for the fiscal quarter ended June 30, 2006 of Robert Half International Inc. (the "Form 10-Q"), I, M. Keith Waddell, Chief Financial Officer of Robert Half International Inc., certify, pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

1. The Form 10-Q fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of Robert Half International Inc.

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Robert Half International Inc. and will be retained by Robert Half International Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

/s/ M. Keith Waddell

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M. Keith Waddell  
Chief Financial Officer  
Robert Half International Inc.

August 4, 2006